

# AGENDA

## Annual Retreat of the Southern Pines Town Council April 5th, 2016, 8:00 AM, PD Conference Room

- I. REVIEW OF '15 RETREAT
- II. BUDGET
  - A. Tax Rate/User Fees
    - 1. County Valuation Projections
    - 2. Draft Revenue Projections 15-16
    - 3. Draft Expense Projections 15-16
    - 4. Discussion of bottom line and process moving forward
  - B. Capital Expenditures/Plans
    - 1. Review of Departmental Requests included
    - 2. Review of Capital Project Fund transfers
    - 3. Non-budgeted Requests
      - a. Departmental
      - b. Other
  - C. Staffing
    - 1. Requests
    - 2. Compensation
      - a. Retirement
      - b. Major Medical
      - c. COLA/Merit/125 Program Discussion
  - D. Utilities
    - 1. Revenue/Expense Projections 15-16
    - 2. New and Capital Operational
    - 3. Capital Project Fund Transfer and Projects
    - 4. Rates
      - a. Water
      - b. Sewer
- III. DISCUSSION ITEMS
  - A. Capital Improvement Plan Update: ATM Lindsay
  - B. Capital Project Funds Updates and Discussion
  - C. Discussion Regarding Revenue Options for Roads: Vehicle Registration
  - D. Fire Sub-station Status
  - E. Public Works Annex/Community Development Office Update
  - F. Discussion Regarding Town owned lands
  - G. Town Hiring and Promotional Practices
  - H. Other/Miscellaneous

\*Meeting will break approximately 12:00 for lunch

# AGENDA

## Annual Retreat of the Southern Pines Town Council April 1st, 2015, 8:00 AM, Mid-Pines Resort

### I. REVIEW OF '14 RETREAT II. BUDGET

- A. Tax Rate/User Fees
  - 1. County Valuation Projections
  - 2. Revenue Neutral Tax Rate
  - 3. Draft Revenue Projections 14-15
  - 4. Draft Expense Projections 14-15
  - 5. Discussion of bottom line and process moving forward
  
- B. Capital Expenditures/Plans
  - 1. Review of Departmental Requests included
  - 2. Non-budgeted Requests
    - a. Departmental
    - b. Other
  
- C. Staffing
  - 1. Requests **No positions added**
  - 2. Compensation
    - a. Retirement
    - b. Major Medical **Flat rate following change in vendor**
    - c. COLA/Merit Discussion **1.5% COLA adopted**
  
- D. Utilities
  - 1. Revenue/Expense Projections 14-15
  - 2. New and Capital
  - 3. Rates
    - a. Water **No increase in rates**
    - b. Sewer **2% increase adopted**

### III. DISCUSSION ITEMS

- A. Moore Alive Request for Funds: Pat Corso, CEO Partners in Progress **Funded \$10,000**
- B. Comprehensive Plan Implementation/Update discussion **Update adopted**
- C. Capital Improvement Plan process overview: ATM Lindsay **Significant headway**
- D. Fire Sub-station Financing
- E. Pool Park (\* may have already been addressed during budget discussion) **Trail in, Performance stage to be completed in Spring**
- F. Cycle NC/Events in Parks **Camping Ordinance Updated, Successful Event**
- G. Town owned lands **Appraisals done on three areas, one currently under contract**
- H. Parking Concepts – Downtown
- I. Undiscussed items (if any) relative to tax rate/re-val/state impacts/long-term forecasts
- J. Other/Miscellaneous

\*Meeting will break approximately 12:15 for lunch

# MEMO

**TO: Town Council**  
**FROM: Town Manager**  
**Date: 03-30-16**

**RE: Retreat Item II - Budget**

You will find a number of pages of information relative to the FY16-17 Budget proposal contained herein. These figures are preliminary and for policy and general direction/discussion only at this point. Important considerations relative to the creation of these figures and potential changes prior to adoption as the Budget process continues include:

1. This draft budget is based on maintaining the current Tax Rate of 38 cents. Moore County has offered that valuation estimates are to be finalized during the final week of April, so current revenues are based on last year's figures. Recent growth trends have been below 2%, but final revenue estimates will be adjusted prior to the first Public Hearing in May should County figures create the need to do so. Any addition to the tax rate by the Town Council would net in excess of \$220,000 per penny. The draft Utility Budget contains no increase in water or sewer rates, however Moore County has not yet determined if they will be proposing an increase in Wastewater treatment rates. Should the County increase these rates, staff recommendation will be to pass along the increase via our own rates.
2. Figures contained herein estimate a 10% increase for employee Major Medical expense in the coming year, totaling \$83,360 in the general Fund and \$11,828 for Utilities. This estimate is based on what we have instructed our representatives to be "our maximum" following a quarterly update meeting in which it became painfully obvious that our current experience and trends was going to result in an enormous renewal figure. They are currently looking at alternatives and of course tracking trends in an effort to nail down both options and a hard figure for renewal of our current policy. It is entirely likely that we will be either changing vendors and/or reducing benefits in order to get to a 10% increase or better, but it is still too early to tell.
3. Expected expenditures in the current FY, which have a direct result on fund balance carried to the new budget, will be adjusted as figures come in. We have tried to be very accurate in forecasting expenditures, but unforeseen breakdowns or incidents could affect these numbers before June.
4. We have again been conservative with sales tax revenue estimates and will continue to monitor receipts as the Budget season advances; adjusting expectations should

figures warrant a change in approach. I am not aware of anything the State Legislature is currently working on that would significantly change Sales Tax estimates for 2016-2017.

5. You will note that the Available Fund Balance I am entering Tuesday with is just north of \$400,000. Staff has worked diligently in its approach to this Budget, and unlike in the recent past, we have successfully included base compensation increases at this stage of the process while still offering an available fund balance. This is being done with an interest in both attraction and retention of quality employees. A 2% across the Board increase is included in these figures in addition to a \$25/pay increase in the current \$75/pay Section 125 benefit that employees earn. This approach will be discussed during the Retreat. You will find only limited Capital that was requested has been removed, in addition to some effort to address an item or two that have gone unfunded for a significant period of time. We will also discuss significant items that may require mid FY transfers and/or some discussion regarding long term revenue options.

All revenue estimates assume no increase or decrease in ad valorem rates and a 98.5 collection rate. *A one cent movement in the tax rate at a 98.5 collection percentage would result in a net revenue change of +/- \$222,238*

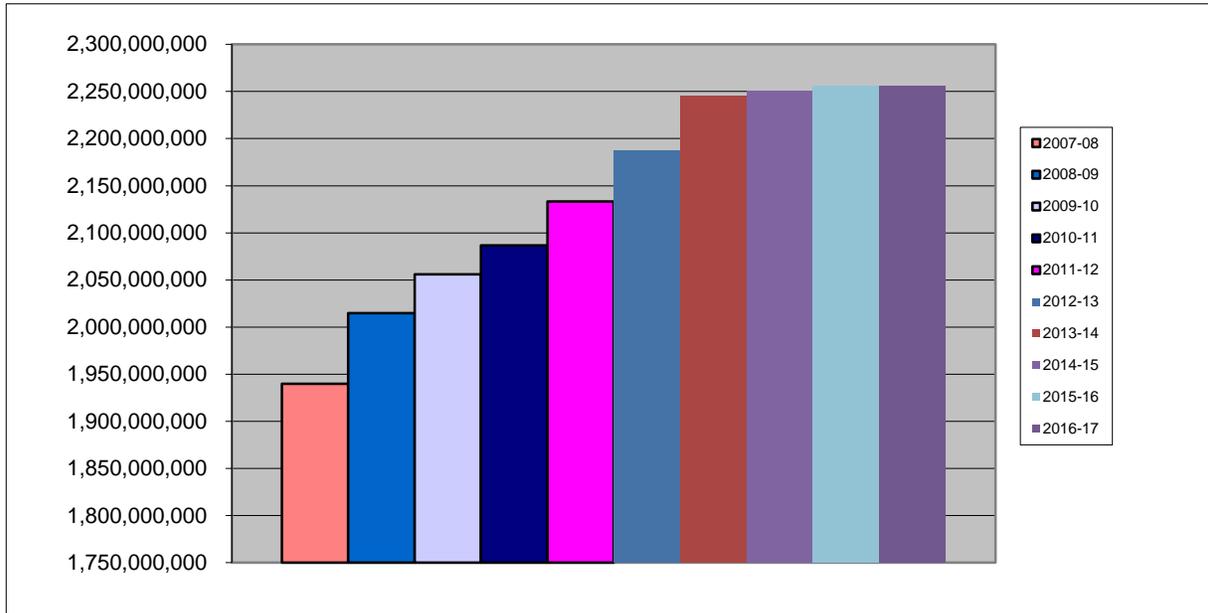
## **2016-2017 BUDGET CALENDAR**

December 28	Capital & CIP Forms to Department Heads
January 15	Capital Requests & CIP Forms Due to Finance Director
January 25	Budget Packets to Department Heads
February 12	Budget Packets Due from Each Department
March 3	Town Manager, Department Heads, Finance Director, Review of Budgets per Schedule:  09:00 a.m. Building & Grounds/Public Works 11:30 a.m. Planning/Inspections 01:00 p.m. Police 02:00 p.m. Fire 03:00 p.m. Recreation *** Library/IT (completed earlier) 03:45 p.m. Administration/Finance/Billing & Collections

**All meetings above will be held in the Boyd Room.**

March 18	Department Director's Retreat
April 5	Council Retreat
April 25	Budget Discussions (Work Session)
May 10	Presentation of Budget by Manager to Council (must be 10 days before adoption) and First Public Hearing on 2016-2017 Budget
May 10 – June 14	Budget Discussions
May 23	Budget Updates (Work Session)
June 14	Second Public Hearing on 2016-2017 Budget
June 14	Adoption of 2016-2017 Budget

## PROPERTY TAX VALUATION TRENDS LAST TEN YEARS



<u>Tax Year</u>	<u>Fiscal Year</u>	<u>100% Valuation</u>	<u>Net Levy</u>	<u>Value of \$0.01</u>
2007	2007-08	1,939,862,594	6,624,019	193,986
2008	2008-09	2,014,777,740	7,050,041	201,478
2009	2009-10	2,056,002,596	7,211,587	205,600
2010	2010-11	2,086,855,543	7,311,009	208,686
2011	2011-12	2,133,158,047	7,465,959	213,316
2012	2012-13	2,187,703,624	7,663,758	218,770
2013	2013-14	2,245,009,632	7,833,116	224,501
2014	2014-15	2,250,264,704	8,321,882	225,026
2015	2015-16	2,256,224,243	8,573,652	225,622
2016	2016-17	2,256,224,243	8,573,652	225,622

Tax Values and Levies

Fiscal Year	Tax Year	Tax Value	% Increase	Tax Rate	Net Levy	% Increase
1986-87	1986	219,827,411		0.82	1,829,477	
1987-88	1987	* 358,635,476	63.14%	0.61	2,167,722	18.49%
1988-89	1988	360,455,457	0.51%	0.60	2,193,194	1.18%
1989-90	1989	413,867,806	14.82%	0.61	2,526,935	15.22%
1990-91	1990	439,160,069	6.11%	0.62	2,731,138	8.08%
1991-92	1991	472,188,522	7.52%	0.62	2,907,604	6.46%
1992-93	1992	477,831,310	1.20%	0.62	2,957,047	1.70%
1993-94	1993	504,139,806	5.51%	0.62	3,123,609	5.63%
1994-95	1994	536,093,980	6.34%	0.62	3,315,154	6.13%
1995-96	1995	* 671,216,581	25.21%	0.51	3,451,540	4.11%
1996-97	1996	696,461,523	3.76%	0.51	3,551,953	2.91%
1997-98	1997	732,399,830	5.16%	0.50	3,665,688	3.20%
1998-99	1998	778,074,022	6.24%	0.50	3,895,412	6.27%
1999-00	1999	846,017,554	8.73%	0.50	4,233,334	8.67%
2000-01	2000	887,060,384	4.85%	0.50	4,437,344	4.82%
2001-02	2001	922,754,188	4.02%	0.50	4,616,887	4.05%
2002-03	2002	970,682,564	5.19%	0.50	4,870,556	5.49%
2003-04	2003	* 1,270,882,160	30.93%	0.39	4,997,778	2.61%
2004-05	2004	1,307,767,013	2.90%	0.39	5,103,210	2.11%
2005-06	2005	1,373,213,248	5.00%	0.39	5,356,356	4.96%
2006-07	2006	1,434,580,568	4.47%	0.40	5,745,118	7.26%
2007-08	2007	* 1,939,862,594	35.22%	0.34	6,624,019	15.30%
2008-09	2008	2,014,777,740	3.86%	0.35	7,050,041	6.43%
2009-10	2009	2,056,002,596	2.05%	0.35	7,211,587	2.29%
2010-11	2010	2,086,855,543	1.50%	0.35	7,311,009	1.38%
2011-12	2011	2,133,158,047	2.22%	0.35	7,465,959	2.12%
2012-13	2012	2,187,703,624	2.56%	0.35	7,663,758	2.65%
2013-14	2013	2,245,009,632	2.62%	0.35	7,833,116	2.21%
2014-15	2014	2,271,275,981	1.17%	0.37	8,380,020	6.98%
2015-16	2015	* 2,256,224,243	-0.66%	0.38	8,573,652	2.31%
2016-17	2016	2,256,224,243	0.00%	0.38	8,573,652	0.00%

\* Revaluation year

## TOWN OF SOUTHERN PINES

### PROPERTY TAX RATES Last Ten Fiscal Years

<u>Year Ended June 30</u>	<u>Town of Southern Pines</u>
2008	0.34
2009	0.35
2010	0.35
2011	0.35
2012	0.35
2013	0.35
2014	0.35
2015	0.37
2016	0.38
2017	0.38

Note: All rates are expressed in dollars of tax per \$100 of assessed valuation. The tax rate was adjusted during the fiscal year ended June 30, 2008 and fiscal year ending June 30, 2016 to reflect the revaluation of taxable property.

### Tax Collection Rates

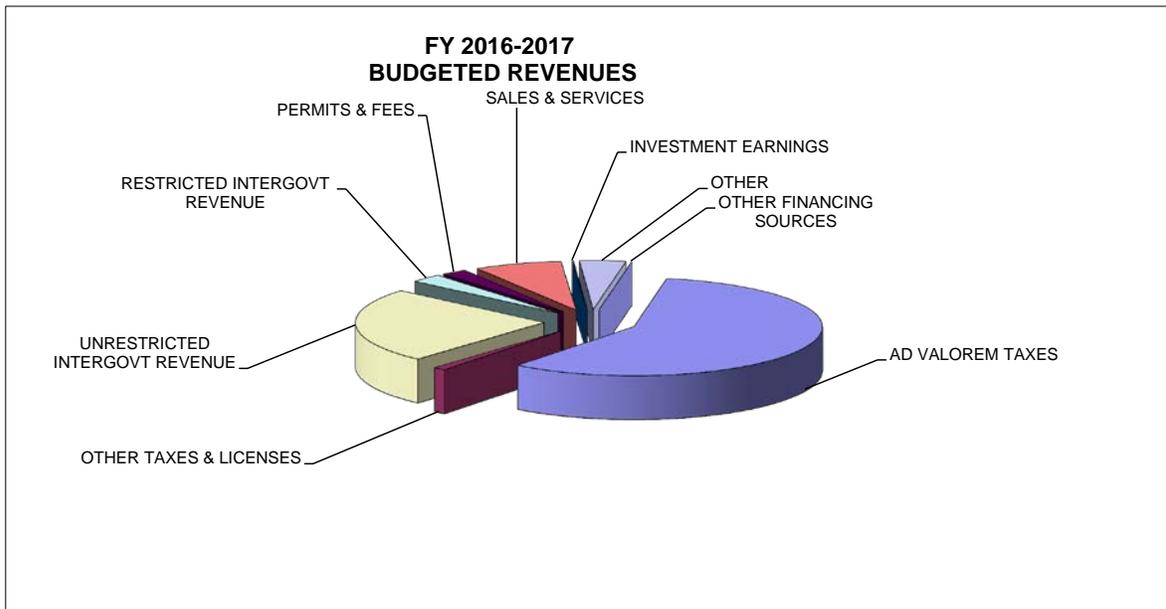
<u>FY</u>	<u>Real &amp; Personal</u>	<u>Motor Vehicle</u>	<u>Total</u>
14-15	99.76%	99.96%	99.77%
13-14	99.78%	97.96%	99.66%
12-13	99.77%	92.74%	99.43%
11-12	99.66%	93.03%	99.33%
10-11	99.51%	94.30%	99.26%
09-10	99.68%	94.39%	99.44%
08-09	99.64%	94.27%	99.38%
07-08	99.77%	94.66%	99.48%
06-07	99.39%	94.10%	99.03%
05-06	99.68%	91.98%	99.11%
04-05	99.72%	94.38%	99.35%
03-04	99.68%	91.98%	99.11%
02-03	99.25%	91.87%	98.54%
01-02	99.71%	93.86%	99.19%
00-01	99.58%	90.87%	98.73%
99-00	98.98%	92.28%	98.37%
98-99	99.71%	93.70%	99.12%
97-98	99.69%	91.99%	98.91%

TOWN OF SOUTHERN PINES  
GENERAL FUND  
BUDGET SUMMARY  
2016-2017

	ACTUAL 2015-2016	BUDGET 2015-2016 as of 03/31/16	EXPECTED REVENUES EXPENDITURES 2015-2016	BUDGET 2016-2017
Available Fund Balance - Beginning	\$ 5,168,432	\$ 5,552,329	\$ 5,552,329	\$ 6,646,865
Total Revenues & Reserve Increases	<u>16,197,326</u>	<u>15,972,106</u>	<u>16,829,804</u>	<u>14,921,134</u>
Total Funds Available	21,365,758	21,524,435	22,382,133	21,567,999
Total Expenditures	14,905,129	15,810,021	15,535,268	16,475,532
Transfers Out to Capital Projects	<u>908,300</u>	<u>200,000</u>	<u>200,000</u>	<u>572,500</u>
Available Fund Balance - Ending	<u><u>\$ 5,552,329</u></u>	<u><u>\$ 5,514,414</u></u>	<u><u>\$ 6,646,865</u></u>	4,519,967
Less 3 Months Expenditures				4,118,883
Available Fund Balance - FYE 06/30/15				<u><u>\$ 401,084</u></u>

TOWN OF SOUTHERN PINES  
GENERAL FUND  
CONSOLIDATED REVENUE SUMMARY  
2016-2017

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016	EXPECTED 2015-2016	BUDGET 2016-2017	% of Revenue
AD VALOREM TAXES	\$ 7,691,550	\$ 7,887,032	\$ 8,428,787	\$ 8,544,610	\$ 8,619,534	\$ 8,619,534	57.77%
OTHER TAXES & LICENSES	248,555	218,351	230,577	147,500	169,662	159,800	1.07%
UNRESTRICTED INTERGOVT REVENUE	3,593,381	3,654,511	4,228,255	3,490,500	4,073,500	3,681,100	24.67%
RESTRICTED INTERGOVT REVENUE	413,121	412,577	417,431	403,000	412,190	407,200	2.73%
PERMITS & FEES	413,161	373,259	471,035	311,000	376,600	325,500	2.18%
SALES & SERVICES	1,089,956	1,039,736	1,090,953	1,077,200	1,137,560	1,121,200	7.51%
INVESTMENT EARNINGS	21,373	16,445	15,664	16,500	17,200	17,000	0.11%
OTHER	632,024	594,149	630,380	606,863	648,625	589,800	3.95%
OTHER FINANCING SOURCES	-	-	703,500	-	-	-	0.00%
	<u>\$ 14,103,121</u>	<u>\$ 14,196,060</u>	<u>\$ 16,216,582</u>	<u>\$ 14,597,173</u>	<u>\$ 15,454,871</u>	<u>\$ 14,921,134</u>	



Town of Southern Pines  
General Fund  
Schedule of Revenues  
2016-2017

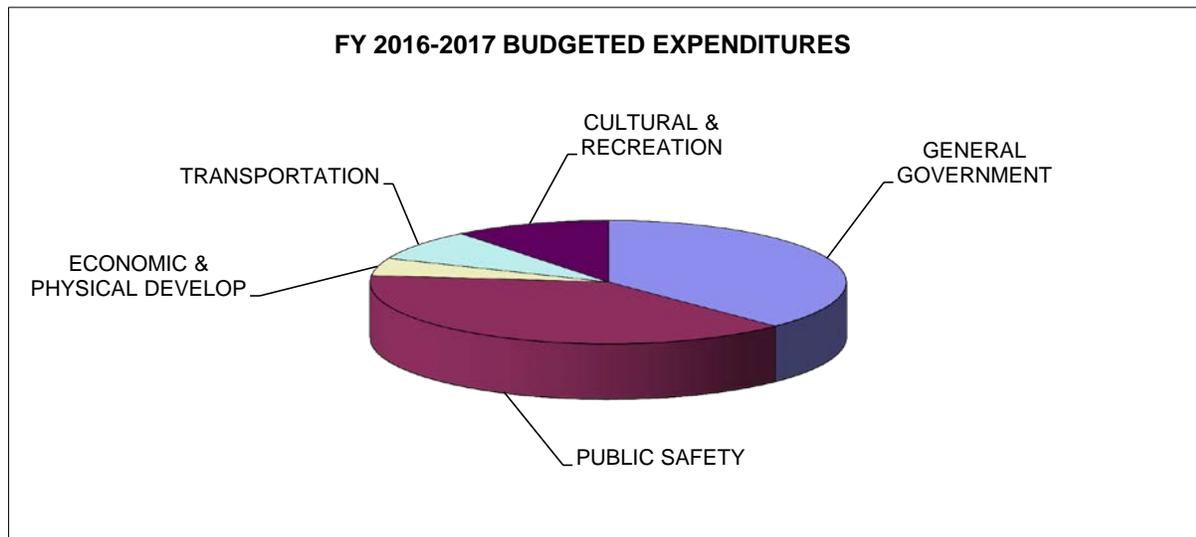
	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016 as of 07/01/15	BUDGET 2015-2016 as of 03/31/16	EXPECTED REVENUES 2015-2016	BUDGET 2016-2017
<b>AD VALOREM TAXES:</b>							
Current	\$ 7,620,110	\$ 7,833,116	\$ 8,380,021	\$ 8,496,610	\$ 8,496,610	\$ 8,571,534	\$ 8,571,534
Delinquent	39,971	28,422	26,521	30,000	30,000	30,000	30,000
Penalties & Interest	31,469	25,494	22,245	18,000	18,000	18,000	18,000
<b>TOTAL AD VALOREM TAXES</b>	<b>7,691,550</b>	<b>7,887,032</b>	<b>8,428,787</b>	<b>8,544,610</b>	<b>8,544,610</b>	<b>8,619,534</b>	<b>8,619,534</b>
<b>OTHER TAXES &amp; LICENSES:</b>							
Short-Term Rental Property Tax	29,194	27,889	33,651	30,000	30,000	39,382	32,000
Solid Waste Disposal Tax	7,844	7,069	8,273	7,500	7,500	8,100	7,800
Privilege License	46,487	14,488	28,150	0	0	180	0
Alcoholic Beverage Ctrl	126,165	130,144	120,790	110,000	110,000	122,000	120,000
Cablevision	38,865	38,761	39,713	0	0	0	0
<b>TOTAL OTHER TAXES</b>	<b>248,555</b>	<b>218,351</b>	<b>230,577</b>	<b>147,500</b>	<b>147,500</b>	<b>169,662</b>	<b>159,800</b>
<b>UNRESTRICTED INTERGOVT REVENUE:</b>							
Article 39 Sales Tax - 1%	1,080,579	1,070,217	1,226,323	1,050,500	1,050,500	1,176,100	1,089,500
Article 40 Local Sales Tax - 1/2%	534,397	559,331	623,235	525,500	525,500	605,100	557,500
Article 42 Local Sales Tax - 1/2%	526,886	524,695	607,977	517,000	517,000	588,000	550,500
Article 44 1/2%-Hold Harmless	468,332	502,389	555,084	470,500	470,500	535,000	470,600
Hold Harmless Provision	59,969	31,284	0	0	0	0	0
Beer and Wine Tax	50,476	55,059	62,426	53,000	53,000	55,500	55,000
Video Programming	167,215	162,917	164,370	159,500	159,500	156,800	159,500
Utilities Franchise/Sales	705,527	748,619	988,840	714,500	714,500	957,000	798,500
<b>TOTAL UNRESTRICTED INTERGOVERNMENTAL</b>	<b>3,593,381</b>	<b>3,654,511</b>	<b>4,228,255</b>	<b>3,490,500</b>	<b>3,490,500</b>	<b>4,073,500</b>	<b>3,681,100</b>
<b>RESTRICTED INTERGOVT REVENUE:</b>							
Powell Bill Allocation	384,761	390,633	400,905	395,000	395,000	404,887	400,000
State Aid Library	6,728	6,896	6,395	7,000	7,000	6,382	6,200
Library Grants	0	3,465	4,510	0	0	0	0
Recreation Grants	1,350	1,219	715	1,000	1,000	921	1,000
Planning Grants	0	0	0	0	0	0	0
On-Behalf of Pymts. - Fire	6,642	6,797	0	0	0	0	0
Fire Grants	0	0	1,750	0	0	0	0
Police Grants	13,640	3,567	3,156	0	0	0	0
<b>TOTAL RESTRICTED INTERGOVERNMENTAL</b>	<b>413,121</b>	<b>412,577</b>	<b>417,431</b>	<b>403,000</b>	<b>403,000</b>	<b>412,190</b>	<b>407,200</b>
<b>PERMITS AND FEES:</b>							
Inspections	342,927	300,446	368,621	250,000	250,000	272,000	250,000
Planning	4,619	17,356	21,986	14,000	14,000	19,000	15,000
Homeowner Recovery Fee	1,890	1,700	1,960	1,000	1,000	1,800	1,000
Street Department	27,628	31,815	36,146	25,000	25,000	33,000	28,000
Fire	400	300	100	0	0	200	0
Public Works	9,034	5,530	21,567	6,000	6,000	31,600	15,000
Police Department	26,663	16,112	20,655	15,000	15,000	19,000	16,500
<b>TOTAL PERMITS AND FEES</b>	<b>413,161</b>	<b>373,259</b>	<b>471,035</b>	<b>311,000</b>	<b>311,000</b>	<b>376,600</b>	<b>325,500</b>

Town of Southern Pines  
General Fund  
Schedule of Revenues  
2016-2017

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016 as of 07/01/15	BUDGET 2015-2016 as of 03/31/16	EXPECTED REVENUES 2015-2016	BUDGET 2016-2017
<b>SALES AND SERVICES:</b>							
Library	39,972	40,633	41,971	40,000	40,000	41,500	<b>41,000</b>
Recreation Fees	185,031	199,375	211,742	195,000	195,000	196,100	<b>180,000</b>
Police Extra Duty	0	0	0	0	0	54,160	<b>54,500</b>
Rents	266,850	284,735	286,867	272,000	272,000	272,000	<b>272,000</b>
Facility Rental - Recreation	29,075	28,823	30,000	28,500	28,500	25,500	<b>27,000</b>
Court Facilities Fee	3,723	2,990	1,402	1,000	1,000	1,800	<b>1,200</b>
Reservoir Park	5,500	5,500	5,500	5,500	5,500	5,500	<b>5,500</b>
Disposal Fee/Recycling Fee	559,805	477,680	513,471	535,200	535,200	541,000	<b>540,000</b>
<b>TOTAL SALES AND SERVICES</b>	<b>1,089,956</b>	<b>1,039,736</b>	<b>1,090,953</b>	<b>1,077,200</b>	<b>1,077,200</b>	<b>1,137,560</b>	<b>1,121,200</b>
<b>INVESTMENT EARNINGS:</b>	<b>21,373</b>	<b>16,445</b>	<b>15,664</b>	<b>16,500</b>	<b>16,500</b>	<b>17,200</b>	<b>17,000</b>
<b>OTHER:</b>							
Surplus Property Sales	51,714	17,335	47,607	40,000	54,209	55,000	<b>30,000</b>
Miscellaneous Revenue	39,867	43,470	36,878	25,000	26,154	32,100	<b>30,100</b>
Demolition Liens	10,630	3,511	3,627	0	0	2,740	<b>0</b>
Fire Donations	25	45	15,100	0	500	500	<b>0</b>
Court Costs	7,338	3,876	1,466	1,000	1,000	2,000	<b>1,500</b>
Cemetery	750	1,125	1,250	0	0	2,125	<b>1,000</b>
County Contribution - Fire/Rescue	47,000	47,000	47,000	47,000	47,000	47,000	<b>47,000</b>
Fire District Revenue	470,923	475,392	475,277	475,000	475,000	479,640	<b>477,200</b>
Donations	3,777	2,395	2,175	3,000	3,000	27,520	<b>3,000</b>
<b>TOTAL OTHER REVENUE</b>	<b>632,024</b>	<b>594,149</b>	<b>630,380</b>	<b>591,000</b>	<b>606,863</b>	<b>648,625</b>	<b>589,800</b>
<b>OTHER FINANCING SOURCES</b>							
Financing Proceeds	0	0	703,500	0	0	0	<b>0</b>
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>0</b>	<b>0</b>	<b>703,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>14,103,121</b>	<b>14,196,060</b>	<b>16,216,582</b>	<b>14,581,310</b>	<b>14,597,173</b>	<b>15,454,871</b>	<b>14,921,134</b>
<b>FUND BALANCE [(ADD TO)/USE OF]:</b>	<b>122,494</b>	<b>211,713</b>	<b>(403,153)</b>	<b>1,374,933</b>	<b>1,412,848</b>	<b>280,397</b>	<b>2,126,898</b>
<b>REVENUES AFTER ADDITIONS/ REDUCTIONS FROM FUND BALANCE</b>	<b>\$ 14,225,615</b>	<b>\$ 14,407,773</b>	<b>\$ 15,813,429</b>	<b>\$ 15,956,243</b>	<b>\$ 16,010,021</b>	<b>\$ 15,735,268</b>	<b>\$ 17,048,032</b>

TOWN OF SOUTHERN PINES  
GENERAL FUND  
CONSOLIDATED EXPENDITURE SUMMARY  
2016-2017

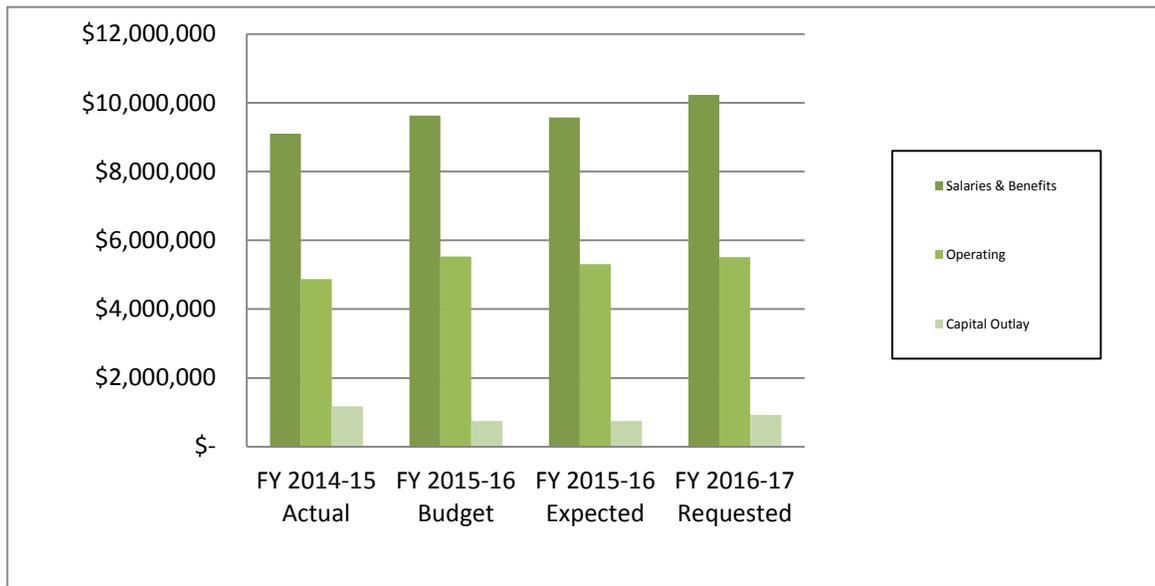
	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016	EXPECTED EXPENDITURES 2015-2016	BUDGET 2016-2017
GENERAL GOVERNMENT	\$ 5,328,800	\$ 5,358,349	\$ 5,342,386	\$ 6,107,526	\$ 5,986,162	\$ 6,280,418
PUBLIC SAFETY	5,104,501	5,413,142	6,256,950	6,266,828	6,163,419	6,497,282
ECONOMIC & PHYSICAL DEVELOP	692,954	695,612	663,143	705,111	703,039	767,110
TRANSPORTATION	1,244,614	979,092	1,403,694	1,187,860	1,146,072	1,351,375
CULTURAL & RECREATION	1,568,439	1,413,546	1,476,523	1,640,256	1,634,136	1,771,788
<b>SUB-TOTAL</b>	<b>13,939,308</b>	<b>13,859,741</b>	<b>15,142,696</b>	<b>15,907,581</b>	<b>15,632,828</b>	<b>16,667,973</b>
NON-DEPARTMENTAL & TRANSFERS	286,307	548,032	670,733	102,440	102,440	380,059
<b>TOTAL</b>	<b>\$ 14,225,615</b>	<b>\$ 14,407,773</b>	<b>\$ 15,813,429</b>	<b>\$ 16,010,021</b>	<b>\$ 15,735,268</b>	<b>\$ 17,048,032</b>



Function	Departments
General Government	Legislation, Administration, Information Technology, Financial Services, Public Works/Sanitation, Fleet Maintenance, Building & Grounds
Public Safety	Police-Patrol, Police-Communications, Police-Investigations, Fire
Economic & Physical Development	Planning & Inspections
Transportation	Street
Cultural & Recreation	Library, Recreation

TOWN OF SOUTHERN PINES  
GENERAL FUND  
EXPENDITURE SUMMARY

Object of Expenditures	Actual FY 2014-15	Budget FY 2015-16	Expected FY 2015-16	Requested FY 2016-17	% Increase
Salaries & Benefits	\$ 9,097,642	\$ 9,627,243	\$ 9,570,600	\$ 10,233,574	6.30%
Operating	4,872,946	5,529,648	5,311,549	5,511,333	-0.33%
Capital Outlay	1,172,108	750,690	750,679	923,066	22.96%
<b>TOTAL</b>	<b>\$ 15,142,696</b>	<b>\$ 15,907,581</b>	<b>\$ 15,632,828</b>	<b>\$ 16,667,973</b>	<b>4.78%</b>



TOWN OF SOUTHERN PINES  
GENERAL FUND  
EXPENDITURE BY FUNCTION AND TRANSFERS  
2016-2017

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016 as of 07/01/15	BUDGET 2015-2016 as of 03/31/16	EXPECTED EXPENDITURES 2015-2016	BUDGET 2016-2017
Legislative	\$ 147,540	\$ 149,897	\$ 151,481	\$ 181,906	\$ 181,906	\$ 176,019	\$ 169,986
General Administration	1,073,222	1,099,907	541,269	613,370	613,370	580,547	618,729
Information Technology	548,711	633,163	590,443	758,692	758,692	750,528	851,646
Financial Services	0	0	559,284	606,697	606,697	594,246	617,044
Police Administration and Patrol	2,277,413	2,479,879	2,736,531	2,963,981	2,985,533	2,922,057	3,114,029
Police Communications	348,773	348,031	369,608	431,695	431,695	418,243	450,009
Investigations	547,927	634,461	738,262	827,049	827,049	801,661	830,942
Fire/Rescue	1,930,388	1,950,771	2,412,549	2,022,051	2,022,551	2,021,458	2,102,302
Planning and Inspections	692,954	695,612	663,143	678,911	705,111	703,039	767,110
Street Maintenance	1,244,614	979,092	1,403,694	1,187,860	1,187,860	1,146,072	1,351,375
Public Works/Sanitation	1,985,869	1,696,781	1,761,370	1,912,890	1,912,890	1,914,258	1,919,258
Fleet Maintenance	276,776	282,617	303,977	345,464	345,464	342,873	314,580
Recreation	788,364	623,344	660,060	759,447	762,973	749,957	864,626
Library	780,075	790,202	816,463	877,283	877,283	884,179	907,162
Building and Grounds	1,264,682	1,450,984	1,403,062	1,643,507	1,643,507	1,582,691	1,763,175
Special Appropriations:							
Sponsorships	3,500	7,000	5,500	5,000	7,000	7,000	0
Economic Development-Dues	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Economic Incentive	0	12,000	0	12,000	12,000	12,000	0
Arts Council Sponsorship	2,500	0	0	0	0	0	0
Shaw House	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Special Appropriations	32,000	45,000	31,500	43,000	45,000	45,000	26,000
Non-Departmental:							
W/S Indirect Costs	(865,246)	(974,858)	(1,016,869)	(903,277)	(903,277)	(903,277)	(981,995)
Installment Purchase St. Sweeper	0	0	38,820	77,640	77,640	77,640	77,640
Installment Purchase Police Stat	615,170	599,007	582,844	566,681	566,681	566,681	550,518
Installment Purchase Fire Vehicle	153,883	153,883	157,638	161,396	161,396	161,396	161,396
Total Non-Departmental	(96,193)	(221,968)	(237,567)	(97,560)	(97,560)	(97,560)	(192,441)
Total Expenditures	13,843,115	13,637,773	14,905,129	15,756,243	15,810,021	15,535,268	16,475,532
Transfers:							
Transfer to Cap Proj-Fire Sub-Stat	0	0	433,300	0	0	0	0
Transfer to Cap Proj-Unpaved St	0	0	150,000	0	0	0	92,500
Transfer to Cap Proj-Storm Water	0	0	50,000	0	0	0	100,000
Transfer to Cap Proj-Communications	182,500	0	0	0	0	0	0
Transfer to Cap Proj-Pool Park	50,000	300,000	0	0	0	0	0
Transfer to Cap-Bike Transportation	0	5,000	75,000	0	0	0	0
Transfer to Cap-Downtown Park	0	315,000	50,000	50,000	50,000	50,000	150,000
Transfer to Cap-Recreation Improv	0	0	0	0	0	0	80,000
Transfer to Cap Proj-Sidewalk	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Transfers	382,500	770,000	908,300	200,000	200,000	200,000	572,500
Total Expenditures/Transfers	\$ 14,225,615	\$ 14,407,773	\$ 15,813,429	\$ 15,956,243	\$ 16,010,021	\$ 15,735,268	\$ 17,048,032

**Agenda – Staff Retreat FY2016/2017**  
**03/18/16**

1. Overall financial position based on Requests
2. Revenue discussion
3. Tighten expected expenditures 2015-2016
4. Operating line-item reductions
5. Positions
6. Vehicles
7. Capital (non-vehicular)
8. CPF Transfer requests
9. Employee Pay and Benefits
10. Return to top, rinse and repeat until balanced with 450k +/- AFB

Department	Amount	FY	Description	Line Item
<b>Revenues</b>				
	1,100	15-16	Recreation Fees	
	10,000	16-17	Surplus Property Sales	
	2,000	16-17	Sales & Use Taxes	
	13,100		Net Revenue Increases	
<b>Expenditures</b>				
Information Technology	(500)	15-16	Reduced Training & Travel	Training & Travel
Library	(1,200)	15-16	Reduced Training & Travel	Training & Travel
	(1,700)		Net 15-16 Expenditure Reductions	
Legislation	(12,000)	16-17	Removed Economic Incentive	Special Appropriations
Legislation	(5,000)	16-17	Removed Moore Alive	Special Appropriations
Legislation	(500)	16-17	Reduced Retreat Expenses	Departmental Supplies
Legislation	(2,000)	16-17	Reduced Departmental Supplies	Departmental Supplies
Administration	(4,500)	16-17	Removed Art Appraisals	Professional Services
Information Technology	(8,000)	16-17	Reduced Telephone	Telephone
Information Technology	(10,000)	16-17	Reduced IT Support	Contractual Services
Information Technology	(14,000)	16-17	Reduced Software Licensing	Contractual Services
Information Technology	609	16-17	Net of additional Section 125 and decrease in health insurance (new position)	Salaries & Benefits
Financial Services	(8,750)	16-17	Reduced Departmental Supplies & increased Billing & Collections Supplies	Departmental Supplies
Police - Patrol	(10,000)	16-17	Reduced Auto Operating for decreased fuel cost	Auto Operating
Fire	(37,500)	16-17	Removed SUV Replacement	Capital - Motor Vehicle
Fire	(14,774)	16-17	Removed Extrication Equipment	Capital - Other Equipment
Planning	(500)	16-17	Reduced Auto Operating for decreased fuel cost	Auto Operating
Planning	(1,000)	16-17	Reduced number of file cabinet replacements	Departmental Supplies
Planning	(2,700)	16-17	Removed Other Planning Related Studies	Professional Services
Planning	(250)	16-17	Reduced Dues & Subscriptions	Dues & Subscriptions
Fleet Maintenance	(35,000)	16-17	Removed - will be using CP-ERP to purchase Fleet Maintenance Software	Capital - Software/Computer
Fleet Maintenance	(38,000)	16-17	Removed Truck Replacement	Capital - Motor Vehicle
Recreation	(160,000)	16-17	Removed Optimist Field Lights	Capital - Buildings/Structures
Recreation	(30,000)	16-17	Removed One (1) 7 Passenger Van Replacement	Capital - Motor Vehicle
Recreation	(7,000)	16-17	Reduced Amount for Dugouts at Armory Field-Town Staff to Perform Work	Building & Grounds
Recreation	(20,000)	16-17	Removed Bicycle Plan Update - Will use CP Fund	Professional Services
Library	(200)	16-17	Reduced Training & Travel	Training & Travel
Library	(2,000)	16-17	Reduced Utilities	Utilities

Department	Amount	FY	Description	Line Item
Building & Grounds	(85,000)	16-17	Removed Annex Building Renovations	Capital - Buildings/Structures
Building & Grounds	(2,200)	16-17	Reduced Telephone	Telephone
Building & Grounds	(1,400)	16-17	Removed Tree Boom for Tractor	Departmental Supplies
Building & Grounds	(3,000)	16-17	Removed Bed Edger	Departmental Supplies
Building & Grounds	(450)	16-17	Removed Broadcast Spreader	Departmental Supplies
Building & Grounds	(110)	16-17	Removed Neck Spreader	Departmental Supplies
Building & Grounds	(1,500)	16-17	Removed Hydraulic Pole Saw	Departmental Supplies
Building & Grounds	(350)	16-17	Removed Blowers, & Weed Eaters	Departmental Supplies
Building & Grounds	(2,000)	16-17	Reduced Trash Cans	Appearance Commission
Building & Grounds	(37,000)	16-17	Removed Decorative Crosswalks	Appearance Commission
Building & Grounds	(3,000)	16-17	Reduced Christmas Wreath Upgrades	Appearance Commission
	(25,010)	16-17	Reduced Health Insurance Expenses	All Departments
	157,424	16-17	2% Salary Increase	All Departments
	115,595	16-17	Additional \$25 Section 125	All Departments
	(311,066)			
	(77,767)		Reserved Fund Balance (25%)	
	(10)		Rounding Difference	
	(388,843)		Net 16-17 Expenditure Reductions	
<b>Transfers</b>				
CP-Recreation	80,000	16-17	Establish new CP Fund for Recreation	CP Transfers
Transportation	(100,000)	16-17	Reduced Storm Water Transfer	CP Transfers
Transportation	(7,500)	16-17	Reduced Unpaved Street Transfer	CP Transfers
	(27,500)		Net Transfer Reductions	
Total Net Budget Changes	(431,143)			
AFB Before Director's Retreat	30,059			
AFB After Director's Retreat	(401,084)			

TOWN OF SOUTHERN PINES  
2016-2017 GENERAL FUND BUDGET  
DEPARTMENTAL NEW AND CAPITAL REQUESTS

DEPARTMENT	REQUEST	CONTINUATION CAPITAL OR NEW REQUEST	AMOUNT	Line Item
Information Technology	IT Help Desk Technician Position	N	\$ 57,085	10-430-0200,0500, 0600,0700,0800,1400,3300
	Copier System Replacement	C	91,966	10-430-7403
	Information Technology Department Total		149,051	
Police - Patrol	Vehicle Replacements (4)	C	188,100	10-511-7402
	Police - Patrol Department Total		188,100	
Planning	SUV Replacement	C	30,000	10-540-7402
	Planning Department Total		30,000	
Street	Asphalt Recycler	N	85,000	10-560-7403
	Backhoe Replacement	C	95,000	10-560-7403
	Paving	C	250,000	10-560-7300
	Street Department Total		430,000	
Recreation & Parks	15 Passenger Van Replacement	C	53,000	10-620-7402
	7 Passenger Van Replacement	C	30,000	10-620-7402
	Recreation & Parks Total		83,000	
Building & Grounds	Right of Way Mower Attachments	C	44,000	10-640-7403
	Right of Way Tractor Replacement	C	56,000	10-640-7403
	Building & Grounds Department Total		100,000	
	GRAND TOTAL		<u>\$ 980,151</u>	

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Information Technology	Function:	General Government
Project Title	IT Help Desk Technician Position	Fund:	General

### Project Description:

This position will meet the increased demand for IT support services that have resulted from an increased number of town staff, devices, software applications, network complexity and security demands.

Costs	2016-2017
Salaries & Benefits	\$51,415
Operating Cost	5,670
Total	\$57,085

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Information Technology	Function:	General Government
Project Title	Copier System Replacement	Fund:	General

### Project Description:

This project replaces the Town Departmental Copier System.

Costs:	2016-2017
Capital – Other Equipment	\$91,966
Total:	\$91,966

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Police-Administration/Patrol	Function:	Public Safety
Project Title	Vehicle Replacements (4)	Fund:	General

**Project Description:**

Funding is requested to replace four (4) aging patrol vehicles in accordance with the Town of Southern Pines Vehicle Replacement Schedule. This request will also provide resources to equip these vehicles for immediate patrol service. The result will be increased safety for the officers and public, as well as reduced vehicle maintenance costs and down-time. In addition, these new vehicles we allow for the installation and carrying of needed equipment to effectively perform the required duties.

Costs associated with the replacement of these vehicles include new mounted equipment including but not limited to: K-9 kennels, camera systems, striping and mounted equipment.

Costs:	2016-2017
Capital – Motor Vehicles	\$188,100
Total:	\$188,100

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Planning and Inspections	Function:	Economic & Physical Development
Project Title:	SUV Replacement	Fund:	General

### Project Description:

Replacement of 4-door SUV for Code Enforcement and Planning.

This vehicle will replace two existing Ford Explorers that are currently 17+ years old.

Costs	\$30,000	2016-2017
Capital – Motor Vehicle		\$30,000
Total		\$30,000

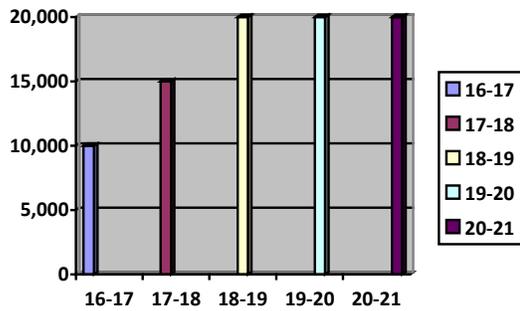
## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Street	Function:	General Government
Project Title	KMT – 2 Asphalt Recycler	Fund:	General

**Project Description:**

A new Asphalt Recycler can produce around 2.5 tons of asphalt from recycled pulverized asphalt, millings, or saw-cut materials patching per hour. This tool will reuse asphalt that we dig out from a utility cuts or patches for repairs to alligator cracked sections of street. We currently haul away and simply purchase new material to take its place. The process reheats the recyclable asphalt material on location without the downtime and cost to purchase new material and extend the useful life of our already paid for infrastructure. In 2015, we repaired 10,600 square feet of asphalt in utility cuts alone which estimates to between 300-350 tons of asphalt. This new process should cut our annual asphalt repair costs in half and pay for itself in five years. We also anticipate lower costs associated with collecting, hauling, and disposal of old asphalt debris. This will also be a significant enhancement to our ability to more quickly restore Town roadway surfaces from utility cuts on major thoroughfares, in that we can use the material removed from the cut and patch back immediately and not have to wait until a later date, sometimes due to the asphalt plant not being open for business. Currently, cold patch asphalt costs roughly \$110 per ton while hot mix asphalt is roughly \$85 per ton. The asphalt recycler can produce reclaimed asphalt roughly at \$18 per ton. Based on the conservative figures above, this equipment would have saved us more than \$20,000 in 2015.

This chart shows how we will reduce our department expenditure supply line item where our funds for asphalt repairs come from over the next five years. We suggest these future budget reductions as the means and justification to purchase the asphalt recycler.



Costs	2016-2017
Capital – Other Equipment	\$85,000
<b>Total</b>	<b>\$85,000</b>

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Street	Function:	Transportation
Project Title	JCB Backhoe Replacement	Fund:	General

### Project Description:

Replace 2006 JCB Backhoe to continue efficient operations within the Street Department. This is following the replacement schedule for equipment advocated by the garage. This equipment has had several ongoing electrical issues. This machine is manufactured in England and some parts are hard to get or take an extended period of time to have shipped in. Having a properly operating machine with accessible parts is vital to our daily operations within the town. This machine is used continuously for projects on daily and weekly basis with the Street department and in joint efforts with the other Public Works divisions. We anticipate that the new backhoe will be NC manufactured, thus making it easier to maintain in the coming years.

Costs:	2016-2017
Capital – Other Equipment	\$95,000
Total:	\$95,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Street	Function:	General Government
Project Title	Pavement Condition Improvement	Fund:	General

### Project Description:

Resurface Town of Southern Pines streets & roadways to remain on schedule with pavement condition survey.

Costs:	2016-2017
Capital - Paving	\$250,000
Total:	\$250,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Recreation	Function:	Cultural and Recreation
Project Title	7 Passenger Van Replacement	Fund:	General

### Project Description:

A new 7 passenger van to replace an existing 7 passenger van that is more than 10 years old. Van is used as staff vehicle and will be used for transporting youth/adults for recreation programs.

Costs	2016-2017
Capital – Motor Vehicle	\$30,000
Total	\$30,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Recreation	Function:	Cultural and Recreation
Project Title	15 Passenger Van Replacement	Fund:	General

### Project Description:

New 15 Passenger bus with side entry door to replace existing 15 passenger van (#43) as per request from insurance carrier to replace 15 passenger vans. Bus will be used for transporting youth/adults for recreation programs.

Costs	2016-2017
Capital – Motor Vehicle	\$53,000
Total	\$53,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Building and Grounds	Function:	General Government
Project Title	ROW Flail Mower Attachments	Fund:	General

Project Description: A one side arm flail and one PTO driven rear flail mounted on our existing 10 year old tractor or on a replacement tractor. This would allow the ROW crew to complete their areas much quicker and safer. The flail units are superior to rotary units for ROW use. Our operator would be easily seen and able to move more safely in traffic. We presently mow with a riding rotary unit that we trailer from site to site. It is low to the ground and the operator cannot be easily seen. The flail mowers are mounted on a tractor that can move with traffic. They do not throw and scatter debris and trash the way a rotary unit does. Our mowing rate would vastly improve with less mechanical failures and the anticipated ROW expansion could be easily handled. We are also requesting a new tractor to mount the units on as an option to using our old tractor.

Costs	2016-2017
Capital – Other Equipment	\$44,000
Total	\$44,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Building and Grounds	Function:	General Government
Project Title:	ROW Tractor	Fund:	General

Project Description: New Holland 4WD Tractor. This tractor is requested only if the flail mower attachments are approved. It will replace the existing 10 year old reach mower tractor that has had starting problems that elude repair. This unit coupled with the flail mowers we have requested would increase the productivity of our ROW mowing greatly. This unit would be much safer and more adaptable to moving within the flow of traffic than our present rotary units. Additionally, the cost for windshield replacements due to our current mower throwing debris from its undercarriage would be greatly reduced.

Costs	2016-2017
Capital – Other Equipment	\$56,000
Total	\$56,000

TOWN OF SOUTHERN PINES  
 2016-2017 GENERAL FUND  
 CAPITAL PROJECT REQUESTS

DEPARTMENT	REQUEST	NEW FUND	INCLUDED IN BUDGET	AMOUNT
Recreation	Downtown Park Master Plan	N	Y	\$ 150,000
	Recreation Improvements - Optimist Field Lights	Y	Y	80,000
Street	Storm Water Improvements	N	Y	100,000
	Riding Lane-Unimproved Road Paving	N	Y	92,500
	Murray Hill Road - Sidewalks	Y	Y	150,000
	Grand Total			<u>\$ 572,500</u>

TOWN OF SOUTHERN PINES  
2016-2017 UTILITY FUND  
CAPITAL PROJECT REQUESTS

DEPARTMENT	REQUEST	NEW FUND	INCLUDED IN BUDGET	AMOUNT
Water Extensions	Water Improvements	N	Y	\$ 500,000
Sewer Extensions	Sewer Improvements	N	Y	400,000
	GRAND TOTAL			<u>\$ 900,000</u>

TOWN OF SOUTHERN PINES  
 2016-2017 GENERAL FUND BUDGET  
 DEPARTMENTAL NEW AND CAPITAL REQUESTS REMOVED FROM BUDGET

DEPARTMENT	REQUEST	CONTINUATION CAPITAL OR NEW REQUEST	AMOUNT	Line Item
Fire	Extrication Equipment	C	14,774	10-530-7403
	SUV Replacement	C	37,500	10-530-7402
	Fire Department Total		52,274	
Fleet Maintenance	Truck Replacement	C	38,000	10-580-7402
	Fleet Maintenance Department Total		38,000	
Recreation & Parks	7 Passenger Van Replacement	C	30,000	10-620-7402
	Optimist Field Lights Replacement	C	160,000	10-620-7405
	Recreation & Parks Total		190,000	
Building & Grounds	Annex Building Renovations	C	85,000	10-640-7405
	Building & Grounds Total		85,000	

GRAND TOTAL

\$ 365,274

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Fire/Rescue	Function:	Public Safety
Project Title	Extrication Equipment	Fund:	General

### Project Description:

Purchase vehicle extrication equipment for one of the first-out engines. This equipment will include: a Hurst Gas Operated Simo Pump, a Hurst Combination Cutter/Spreader with Streamline connections and 30 feet of extrication hose.

This equipment is used for emergency vehicle extrication of entrapped and/or pinned-in victims at car wrecks or other heavy rescue situations.

Costs	2016-2017
Capital – Other Equipment	\$14,774
Total	\$14,774

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Fire/Rescue	Function:	Public Safety
Project Title	SUV Replacement	Fund:	General

### Project Description:

Replace a 2005 Chevrolet Tahoe that is now 11 years old with 128,000 miles on it. This vehicle is used daily by the fire department for general purposes like making mail runs by our administrative assistant and as a backup staff vehicle for inspections when they have a vehicle out of service for maintenance. It is also a support vehicle that is used by personnel to attend training, pick up and deliver equipment and run errands for the fire department when needed. This would also give us another vehicle that can pull the Safety Trailer. We currently only have one vehicle capable of properly towing the trailer.

As with any vehicle over 10 years old or older, maintenance costs typically continue to rise because of the age of the vehicle. Looking ahead we have two inspection vehicles that are now 8 years old and have an average of 80,000 miles on each of them. This would allow us to stagger the replacement on them so as to not have to do two in one budget year and in 2018 we will have Engine 811 due replacement as well.

Costs	2016-2017
Capital – Motor Vehicle	\$37,500
Total	\$37,500

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Fleet Maintenance	Function:	General Government
Project Title:	Shop Service Truck	Fund:	General

Project Description:

Replace the garage service truck. Current truck is 14 years old and is used for emergency repairs on the road and for other fleet functions. It is also vital for in inclement weather functions. Truck is showing its age and is a candidate for needing major repairs. We continue to delay its replacement each year for other budgetary needs.

Costs 38,000.00	2016-2017
Capital – Motor Vehicle	\$38,000
Total	\$38,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Recreation	Function:	Cultural and Recreation
Project Title	7 Passenger Van Replacement	Fund:	General

### Project Description:

A new 7 passenger van to replace an existing 7 passenger van that is more than 10 years old. Van is used as staff vehicle and will be used for transporting youth/adults for recreation programs.

Costs	2016-2017
Capital – Motor Vehicle	\$30,000
Total	\$30,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Recreation	Function:	Cultural and Recreation
Project Title	Optimist Field Lights	Fund:	General

### Project Description:

Replace 20 year old ball field light system at the Optimist Field. New Light system will conform to the Light systems installed at the Memorial Fields and will save money by using reduced fixtures and more efficient burning lights. Light poles will be metal instead of wooden.

Costs	2016-2017
Capital – Buildings/Structures	\$160,000
Total	\$160,000

## DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Building and Grounds	Function:	General Government
Project Title:	Annex Renovations	Fund:	General

### Project Description:

The old police department space has been mostly vacant for several years and has become a storage area for many departments. In an effort to increase departmental efficiencies, we are exploring the opportunity to renovate that space to create a community development office that will join Public Works and Planning & Inspections administrators into one combined space. The obvious advantage will be staff's ability to better coordinate and communicate with each other and with the development community. A yet to be completed design in FY 15-16 will help us finalize the costs which will include interior design, landscaping, and additional parking. Reuse of the current Finance building portion and the Public Works building spaces will also need to be considered but are not included in these costs.

Costs	2016-2017
Capital – Buildings/Structures	\$85,000
Total	\$85,000

## FY 2016-2017 Insurance Cost

	<u># Employees</u>	<u>FY 15-16 Cost</u>	<u>FY 16-17 Cost</u>	<u>Increase</u>
<b>GENERAL FUND</b>				
Legislation	-	0.00	0.00	0.00
Administration	6.0	34,442.64	37,822.10	3,379.46
Information Technology	2.0	11,480.88	12,607.37	1,126.49
Financial Services	5.0	28,702.20	31,518.42	2,816.22
Police - Patrol	31.0	177,953.64	195,414.20	17,460.56
Police - Communications	6.0	34,442.64	37,822.10	3,379.46
Police - Investigations	9.0	51,663.96	56,733.16	5,069.20
Fire	27.0	154,991.88	170,199.47	15,207.59
Planning	8.0	45,923.52	50,429.47	4,505.95
Street	10.0	57,404.40	63,036.84	5,632.44
PW Administration	4.0	22,961.76	25,214.74	2,252.98
Fleet Maintenance	4.0	22,961.76	25,214.74	2,252.98
Recreation	5.0	28,702.20	31,518.42	2,816.22
Library	9.0	51,663.96	56,733.16	5,069.20
Building & Grounds	22.0	126,289.68	138,681.05	12,391.37
<b>Total General Fund</b>		<b>849,585.12</b>	<b>932,945.23</b>	<b>83,360.11</b>
<b>UTILITY FUND</b>				
Water Extensions	8.0	45,923.52	50,429.47	4,505.95
Sewer Extensions	8.0	45,923.52	50,429.47	4,505.95
Billing & Collections	5.0	28,702.20	31,518.42	2,816.22
<b>Total Utility Fund</b>		<b>120,549.24</b>	<b>132,377.36</b>	<b>11,828.12</b>
<b>Grand Total</b>		<b>970,134.36</b>	<b>1,065,322.60</b>	<b>95,188.24</b>

Insurance is based upon a 10.0% cost increase.

The above does not take into consideration new positions requested.

FY 2016-2017 Retirement Cost

	Total Salary	FY 15-16 Cost	FY 16-17 Cost	Increase (Decrease)
<b>GENERAL FUND</b>				
Administration	372,387.62	25,136.16	27,296.01	2,159.85
Information Technology	114,470.36	7,726.75	8,390.68	663.93
Financial Services	296,659.25	20,024.50	21,745.12	1,720.62
Police - Patrol	1,762,502.55	126,018.93	141,000.20	14,981.27
Police - Communications	247,123.32	16,680.82	18,114.14	1,433.32
Police - Investigations	503,041.33	35,967.46	40,046.33	4,078.87
Fire	1,262,697.10	85,232.05	92,555.70	7,323.64
Planning	490,645.29	33,118.56	35,964.30	2,845.74
Street	358,988.64	24,231.73	26,313.87	2,082.13
PW Administration	283,290.00	19,122.08	20,765.16	1,643.08
Fleet Maintenance	186,787.19	12,608.14	13,691.50	1,083.37
Recreation	257,705.87	17,395.15	18,889.84	1,494.69
Library	453,209.31	30,591.63	33,220.24	2,628.61
Building & Grounds	738,174.59	49,826.78	54,108.20	4,281.41
<b>Total General Fund</b>	<b>7,327,682.42</b>	<b>503,680.74</b>	<b>552,101.29</b>	<b>48,420.55</b>
<b>UTILITY FUND</b>				
Water Extensions	284,208.78	19,184.09	20,832.50	1,648.41
Sewer Extensions	276,371.32	18,655.06	20,258.02	1,602.95
Billing & Collections	223,327.47	15,074.60	16,369.90	1,295.30
<b>Total Utility Fund</b>	<b>783,907.56</b>	<b>52,913.76</b>	<b>57,460.42</b>	<b>4,546.66</b>
<b>Grand Total</b>	<b>8,111,589.98</b>	<b>556,594.50</b>	<b>609,561.71</b>	<b>52,967.21</b>

Note: The above amounts include budgeted overtime and section 125 benefit, and excludes part-time. Calculation is based upon FY 2016-2017 salary amounts and does not include merit and COLA calculations.

## COLA Cost Calculation

0.25	<u>Current Salary</u>	<u>.25 COLA</u>	<u>FICA Cost</u>	<u>401 K Cost</u>	<u>Retirement Cost</u>	<u>Total Cost</u>
General Fund	6,560,423.94	16,401.06	1,254.68	820.05	1,202.20	19,677.99
Utility Fund	694,419.18	1,736.05	132.81	86.80	127.25	2,082.91
0.50	<u>Current Salary</u>	<u>.50 COLA</u>	<u>FICA Cost</u>	<u>401 K Cost</u>	<u>Retirement Cost</u>	<u>Total Cost</u>
General Fund	6,560,423.94	32,802.12	2,509.36	1,640.11	2,404.40	39,355.98
Utility Fund	694,419.18	3,472.10	265.62	173.60	254.50	4,165.82
1.00	<u>Current Salary</u>	<u>1.00 COLA</u>	<u>FICA Cost</u>	<u>401 K Cost</u>	<u>Retirement Cost</u>	<u>Total Cost</u>
General Fund	6,560,423.94	65,604.24	5,018.72	3,280.21	4,808.79	78,711.97
Utility Fund	694,419.18	6,944.19	531.23	347.21	509.01	8,331.64

The above excludes positions requested in FY 16-17, as well as over time, FB 125 and part time employees.

Additional Section 125

General Fund

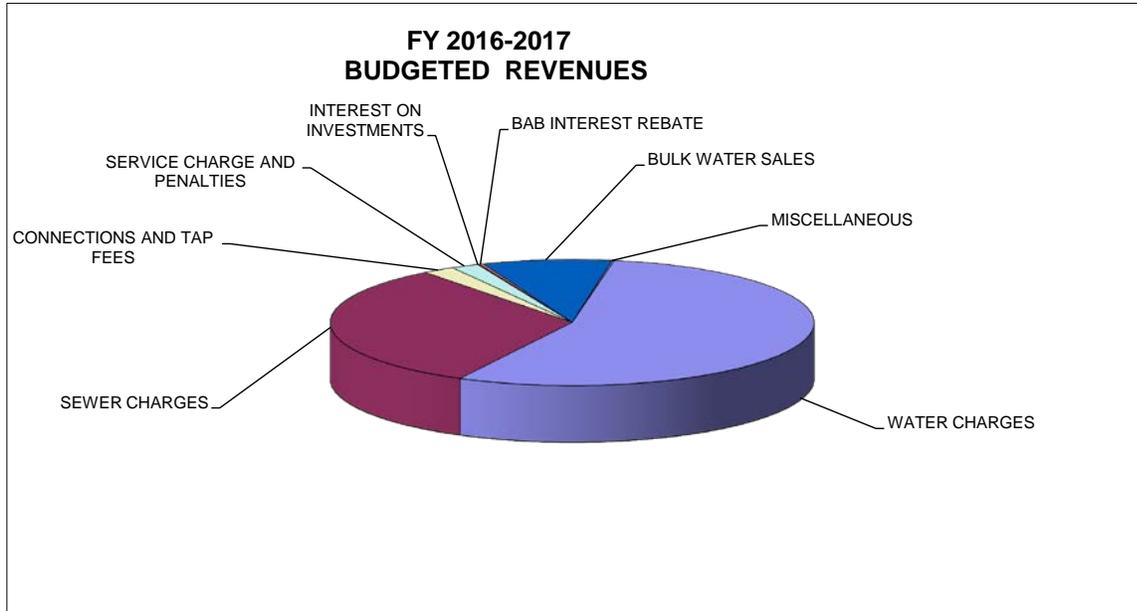
	# Emp	Additional \$25 Contribution	Retirement	401 K	FICA/Medi	Total
Administration	6.0	3,900.00	285.87	195.00	298.35	4,679.22
Information Technology	2.0	1,300.00	95.29	65.00	99.45	1,559.74
Financial Services	5.0	3,250.00	238.23	162.50	248.63	3,899.35
Police-Patrol	31.0	20,150.00	1,612.00	1,007.50	1,541.48	24,310.98
Police-Communications	6.0	3,900.00	285.87	195.00	298.35	4,679.22
Police-Investigations	9.0	5,850.00	468.00	292.50	447.53	7,058.03
Fire	27.0	17,550.00	1,286.42	877.50	1,342.58	21,056.49
Planning	8.0	5,200.00	381.16	260.00	397.80	6,238.96
Street	10.0	6,500.00	476.45	325.00	497.25	7,798.70
PW Administration	4.0	2,600.00	190.58	130.00	198.90	3,119.48
Fleet Maintenance	4.0	2,600.00	190.58	130.00	198.90	3,119.48
Recreation	5.0	3,250.00	238.23	162.50	248.63	3,899.35
Library	9.0	5,850.00	428.81	292.50	447.53	7,018.83
Building & Grounds	22.0	14,300.00	1,048.19	715.00	1,093.95	17,157.14
<b>Total</b>	<b>148.0</b>	<b>96,200.00</b>	<b>7,225.66</b>	<b>4,810.00</b>	<b>7,359.30</b>	<b>115,594.96</b>
Utility Fund						
Water Extensions	8.0	5,200.00	381.16	260.00	397.80	6,238.96
Sewer Extensions	8.0	5,200.00	381.16	260.00	397.80	6,238.96
Billing & Collections	5.0	3,250.00	238.23	162.50	248.63	3,899.35
<b>Total</b>	<b>21.0</b>	<b>13,650.00</b>	<b>1,000.55</b>	<b>682.50</b>	<b>1,044.23</b>	<b>16,377.27</b>
<b>Grand Total</b>		<b>109,850.00</b>	<b>8,226.21</b>	<b>5,492.50</b>	<b>8,403.53</b>	<b>131,972.23</b>

TOWN OF SOUTHERN PINES  
 UTILITY FUND  
 RETAINED EARNINGS SUMMARY  
 2016-2017

	ACTUAL 2014-2015	BUDGET 2015-2016 as of 03/31/16	EXPECTED REVENUES EXPENDITURES 2015-2016	BUDGET 2016-2017
Available Retained Earnings - Beginning	\$ 4,230,956	\$ 5,250,738	\$ 5,250,738	\$ 5,542,173
Total Revenues	<u>7,160,945</u>	<u>6,654,604</u>	<u>7,331,534</u>	<u>7,007,923</u>
Total Funds Available	11,391,901	11,905,342	12,582,272	12,550,096
Total Expenditures	6,141,163	6,546,261	6,440,099	6,620,146
Transfers Out	<u>-</u>	<u>600,000</u>	<u>600,000</u>	<u>900,000</u>
Available Retained Earnings - Ending	<u>\$ 5,250,738</u>	<u>\$ 4,759,081</u>	<u>\$ 5,542,173</u>	<u>\$ 5,029,950</u>

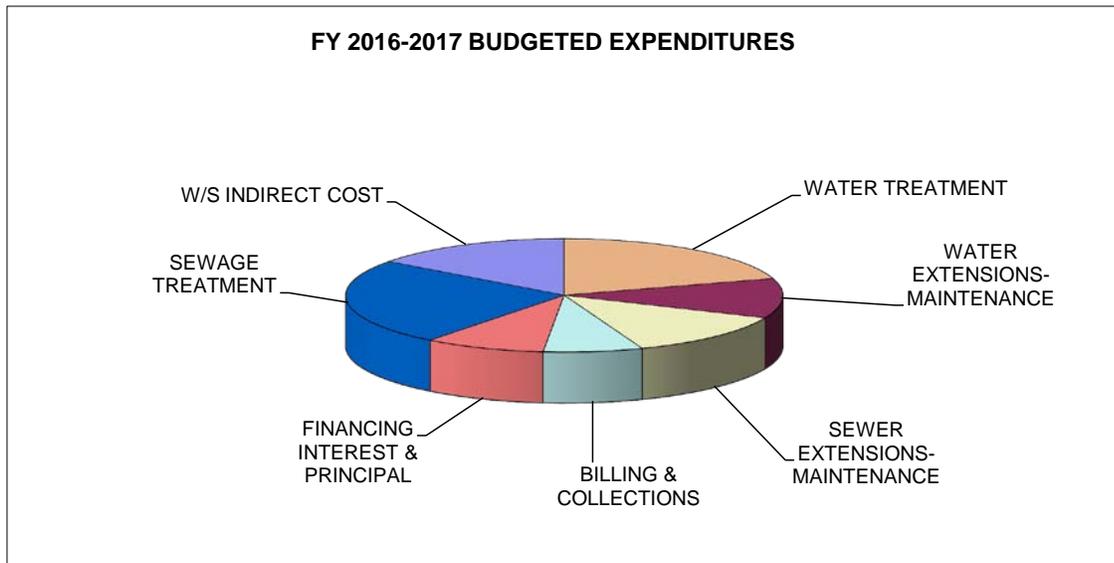
TOWN OF SOUTHERN PINES  
UTILITY FUND  
SCHEDULE OF REVENUES  
2016-2017

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016 as of 07/01/15	BUDGET 2015-2016 as of 03/31/16	EXPECTED REVENUES 2015-2016	BUDGET 2016-2017
WATER CHARGES	\$ 3,299,632	\$ 3,696,725	\$ 3,872,684	\$ 3,615,000	\$ 3,615,000	\$ 3,989,000	\$ 3,845,000
SEWER CHARGES	1,976,842	2,201,173	2,263,372	2,152,200	2,152,200	2,308,000	2,240,000
CONNECTIONS AND TAP FEES	194,104	155,874	210,866	150,000	150,000	170,000	150,000
SERVICE CHARGE AND PENALTIES	140,025	104,988	134,228	125,000	125,000	133,000	130,000
INTEREST ON INVESTMENTS	8,002	7,373	7,367	6,800	6,800	7,400	7,500
BAB INTEREST REBATE	33,836	29,282	13,274	23,604	23,604	23,604	19,423
BULK WATER SALES	513,609	656,363	606,718	572,000	572,000	685,530	606,000
MISCELLANEOUS	53,311	66,262	52,436	10,000	10,000	15,000	10,000
TRANSFER IN-RETAINED EARNINGS	-	-	-	491,657	491,657		512,223
TRANSFER OUT-RETAINED EARNINGS	(46,035)	(737,356)	(1,019,782)			(291,435)	
<b>TOTAL</b>	<b>\$ 6,173,326</b>	<b>\$ 6,180,684</b>	<b>\$ 6,141,163</b>	<b>\$ 7,146,261</b>	<b>\$ 7,146,261</b>	<b>\$ 7,040,099</b>	<b>\$ 7,520,146</b>



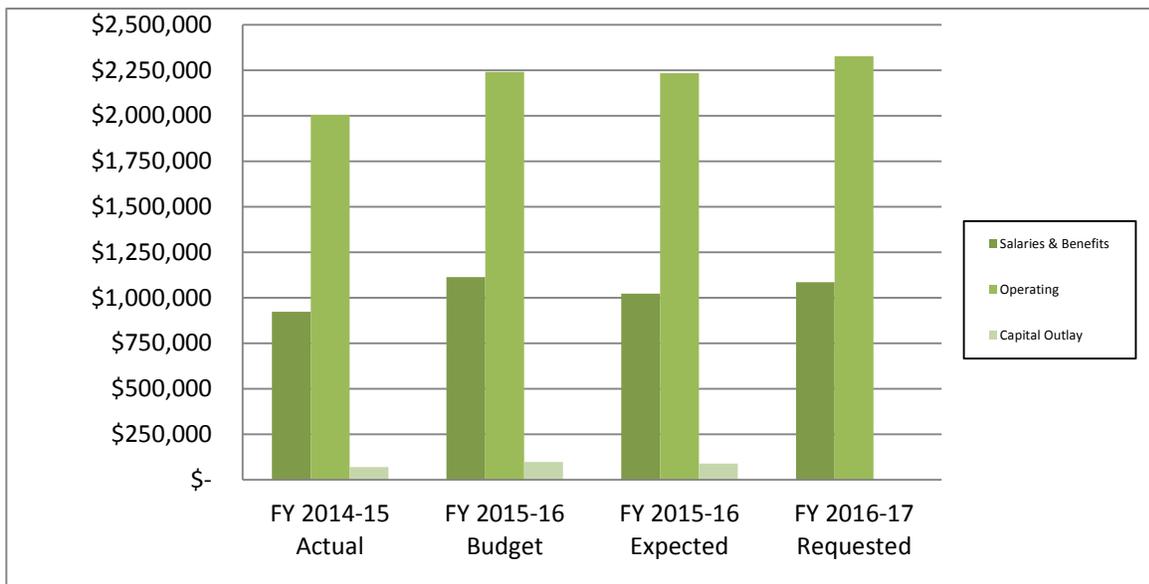
TOWN OF SOUTHERN PINES  
UTILITY FUND  
CONSOLIDATED EXPENDITURE SUMMARY  
2016-2017

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016	EXPECTED EXPENDITURES 2015-2016	BUDGET 2015-2016
WATER TREATMENT	\$ 1,249,091	\$ 1,334,469	\$ 1,307,499	\$ 1,319,958	\$ 1,297,642	\$ 1,339,275
WATER EXTENSIONS-MAINTENANCE	664,353	558,293	618,989	710,021	703,616	748,802
SEWER EXTENSIONS-MAINTENANCE	678,219	855,766	646,664	961,868	885,618	839,002
BILLING & COLLECTIONS	370,984	413,270	424,084	459,340	458,149	484,275
BOND INTEREST & PRINCIPAL	-	-	-	-	-	-
FINANCING INTEREST & PRINCIPAL	415,804	591,797	597,837	591,797	591,797	591,797
SEWAGE TREATMENT	1,429,629	1,452,231	1,529,221	1,600,000	1,600,000	1,635,000
W/S INDIRECT COST	865,246	974,858	1,016,869	903,277	903,277	981,995
OTHER	-	-	-	-	-	-
<b>SUB-TOTAL</b>	<b>5,673,326</b>	<b>6,180,684</b>	<b>6,141,163</b>	<b>6,546,261</b>	<b>6,440,099</b>	<b>6,620,146</b>
TRANSFERS	500,000	-	-	600,000	600,000	900,000
<b>TOTAL</b>	<b>\$ 6,173,326</b>	<b>\$ 6,180,684</b>	<b>\$ 6,141,163</b>	<b>\$ 7,146,261</b>	<b>\$ 7,040,099</b>	<b>\$ 7,520,146</b>



TOWN OF SOUTHERN PINES  
UTILITY FUND  
EXPENDITURE SUMMARY

Object of Expenditures	Actual FY 2014-15	Budget FY 2015-16	Expected FY 2015-16	Requested FY 2016-17	% Increase
Salaries & Benefits	\$ 923,419	\$ 1,112,868	\$ 1,022,277	\$ 1,084,917	-2.51%
Operating	2,004,478	2,240,319	2,233,678	2,326,437	3.84%
Capital Outlay	69,341	98,000	89,070	-	-100.00%
<b>TOTAL</b>	<b>\$ 2,997,238</b>	<b>\$ 3,451,187</b>	<b>\$ 3,345,025</b>	<b>\$ 3,411,354</b>	<b>-1.15%</b>



TOWN OF SOUTHERN PINES  
UTILITY FUND  
EXPENDITURE BY FUNCTION AND TRANSFERS  
2015-2016

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	BUDGET 2015-2016 as of 07/01/15	BUDGET 2015-2016 as of 03/31/16	EXPECTED EXPENDITURES 2015-2016	BUDGET 2016-2017
Water Treatment	\$ 1,249,091	\$ 1,334,469	\$ 1,307,499	\$ 1,319,958	\$ 1,319,958	\$ 1,297,642	\$ 1,339,275
Water Extensions - Maintenance	664,353	558,293	618,989	710,021	710,021	703,616	748,802
Sewer Extensions - Maintenance	678,219	855,766	646,664	961,868	961,868	885,618	839,002
Billing & Collections	370,984	413,270	424,084	459,340	459,340	458,149	484,275
Loss on Disposal of Fixed Assets	-	-	-	-	-	-	-
Interest Expense, Bond Principal	-	-	-	-	-	-	-
Interest Expense, Financing Principal	415,804	591,797	597,837	591,797	591,797	591,797	591,797
Sewage Treatment	1,429,629	1,452,231	1,529,221	1,600,000	1,600,000	1,600,000	1,635,000
W/S Indirect Cost	865,246	974,858	1,016,869	903,277	903,277	903,277	981,995
Total Expenditures	5,673,326	6,180,684	6,141,163	6,546,261	6,546,261	6,440,099	6,620,146
Transfers:							
Transfer to W&S Improvements	300,000	-	-	600,000	600,000	600,000	900,000
Transfer to EDMIS	-	-	-	-	-	-	-
Transfer to Bridge Project	200,000	-	-	-	-	-	-
Transfer to Raw Water Reservoir	-	-	-	-	-	-	-
Total Transfers	500,000	-	-	600,000	600,000	600,000	900,000
Total Expenditures/Transfers	<u>\$ 6,173,326</u>	<u>\$ 6,180,684</u>	<u>\$ 6,141,163</u>	<u>\$ 7,146,261</u>	<u>\$ 7,146,261</u>	<u>\$ 7,040,099</u>	<u>\$ 7,520,146</u>

# MEMO

**TO: Town Council**  
**FROM: Town Manager**  
**Date: 03-30-16**

**RE: Retreat Item III - Discussion**

Relative to the post budget-discussion portion of the Agenda:

- A. Adam will be providing an update relative to Capital Improvement Plans and what they currently look like. Specifically we have updated the Utilities Plan based on the recent adoption of the new Impact Fee schedule.
- B. I wanted to go over the current list of Capital Project Funds, the status of projects contained therein, discuss those that will be getting closed, and point out one or two opportunities that may exist.
- C. The State legislature, in a rare deviation from typical practice, expanded a revenue option this past session relative to vehicle registration and road monies. We are seeking a source of estimates for the amount of revenue that could be created by initiating these fees, but simply wanted to alert Council to the possibility in addition to discussing some long term challenges we will be facing with the continued construction of significant thoroughfares that will become the long term maintenance responsibility of the Town.
- D. I will be providing an update on the Fire sub-station, including potentially updated estimates should our Architects get back to us before Tuesday morning following a recent meeting we had with them.
- E. We have been having a design professional due some preliminary lay-out of the annex building for the purpose of consolidating a number of offices/departments into one location. We may have some initial estimates by Tuesday, but if not there is a more general conversation to be had relative to the concept, short versus long-term plans and opportunities, and budgetary impact and approach as we move through the adoption process.
- F. I simply wanted to follow-up relative to the tracts we discussed last year and any interest in entertaining offers for them. Both the corner of Morganton/Henley and the old former Water Plant tract have come up in conversation recently.
- G. As a follow-up to the brief conversation held during the Hearing/adoption of the CLRP Update, I have asked Administrative Services Director Bruce Rosenberger to join us and discuss with the Council our hiring and promotional practices in the Town.

TOWN OF SOUTHERN PINES  
15YR CIP

Project	Year													Future Years	TOTAL			
	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28			28-29	29-30	30-31
<b>Water</b>																		
Weymouth-- Project #1	\$ 38,500	\$ 241,500															\$ 280,000	
East Morganton Project #2			\$ 345,000														\$ 345,000	
Pennsylvania/PeeDee Project #3				\$ 1,253,000													\$ 1,253,000	
Midland Project #4					\$ 985,000												\$ 985,000	
North Pressure Zone Project #5						\$ 565,000	\$ 2,320,000										\$ 2,885,000	
US#1 Booster Pump Addition										\$ 600,000							\$ 600,000	
<b>Subtotal</b>	\$ 38,500	\$ 241,500	\$ 345,000	\$ 1,253,000	\$ 985,000	\$ 565,000	\$ 2,320,000	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,348,000	
<b>Sewer</b>																		
Aerial Sewer Repair	\$ 200,000																\$ 200,000	
Pee Dee Lift Station UpGrade	\$ 39,500	\$ 312,500															\$ 352,000	
Warrior Woods Lift Station UpGrade		\$ 55,000	\$ 625,000														\$ 680,000	
TOSP/ Carriage Joint FM replacement		\$ 180,000			\$ 1,560,000												\$ 1,750,000	
ARO Lift Station UpGrade			\$ 50,000	\$ 400,000													\$ 450,000	
Muster Branch Lift Station UpGrade			\$ 30,000	\$ 220,000													\$ 250,000	
Nicks Creek Lift Station UpGrade			\$ 15,000	\$ 150,000													\$ 165,000	
Bellmead Lift Station UpGrade					\$ 16,500	\$ 250,000											\$ 266,500	
Weymouth Pines Lift Station UpGrade					\$ 30,000	\$ 250,000											\$ 280,000	
Talamore Lift Station UpGrade					\$ 40,000	\$ 300,000											\$ 340,000	
S. Ridge Lift Station UpGrade						\$ 10,000	\$ 80,000										\$ 90,000	
Spring and Valley Lift Station UpGrade						\$ 30,000	\$ 200,000										\$ 230,000	
Midleton Place Lift Station UpGrade							\$ 35,000	\$ 280,000									\$ 315,000	
Bethesda 1 Lift Station UpGrade							\$ 20,000	\$ 150,000									\$ 170,000	
Bethesda 2 Lift Station UpGrade							\$ 35,000	\$ 280,000									\$ 315,000	
Spring Road Lift Station UpGrade							\$ 35,000	\$ 250,000									\$ 285,000	
Manhole rehab	\$ 55,000	\$ 55,000	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000									\$ 415,000	
Sewer lining	\$ 85,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000									\$ 715,000	
<b>Subtotal</b>	\$ 379,500	\$ 702,500	\$ 865,000	\$ 910,000	\$ 1,786,500	\$ 980,000	\$ 545,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,268,500	
<b>Water Treatment Plant Upgrades</b>																		
Low Service Pumps		\$ 25,000															\$ 25,000	
High Service Pumps		\$ 60,000	\$ 75,000														\$ 135,000	
Rebuild New Reservoir Pump #3		\$ 12,000															\$ 12,000	
Raw Water Pump Station		\$ 10,000															\$ 10,000	
Rapid Mix		\$ 20,000															\$ 20,000	
Super Pultator		\$ 100,000					\$ 50,000										\$ 150,000	
Filters		\$ 150,000					\$ 55,000										\$ 205,000	
Chemical Feed & Disinfection Systems		\$ 190,000															\$ 190,000	
Clarifier				\$ 12,000													\$ 12,000	
Cleanwell Tank																\$ 50,000	\$ 50,000	
Drying Beds																\$ 100,000	\$ 100,000	
Water Treatment Permit UpGrade to 11MGD															\$ 88,000		\$ 88,000	
<b>Subtotal</b>	\$ -	\$ 567,000	\$ 75,000	\$ 12,000	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,000	\$ 150,000	\$ 997,000	
<b>Total Expenditures</b>	\$ 418,000	\$ 1,511,000	\$ 1,285,000	\$ 2,175,000	\$ 2,771,500	\$ 1,545,000	\$ 2,970,000	\$ 1,100,000	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 88,000	\$ 150,000	\$ -	\$ 14,613,500
<b>Revenue Sources</b>																		
Capital Reserves trd from Retained Earnings	\$ 600,000	\$ 900,000	\$ 540,000	\$ 522,000	\$ 854,500	\$ 745,000	\$ 250,000	\$ 900,000							\$ 88,000	\$ 150,000	\$ 5,549,500	
Capital Reserves Carry Forward		\$ 366,000															\$ 366,000	
Installation Financing							\$ 2,320,000		\$ 600,000								\$ 2,920,000	
Water Impact Fees Transfer			\$ 345,000	\$ 1,253,000	\$ 902,000	\$ 400,000	\$ -										\$ 2,900,000	
Sewer Impact Fees Transfer		\$ 245,000	\$ 400,000	\$ 400,000	\$ 1,915,000	\$ 400,000	\$ 400,000	\$ 200,000									\$ 3,960,000	
Grants																	\$ -	
<b>Subtotal</b>	\$ 600,000	\$ 1,511,000	\$ 1,285,000	\$ 2,175,000	\$ 2,771,500	\$ 1,545,000	\$ 2,970,000	\$ 1,100,000	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 88,000	\$ 150,000	\$ -	\$ 14,795,500
Out of Balance =	\$ 182,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 182,000
<b>Debt Service</b>																		
Raw Water Reservoir	\$ 415,804	\$ 415,804	\$ 415,804	\$ 415,804	\$ 415,804	\$ 207,902											\$ 2,286,922	
AMR	\$ 175,993	\$ 175,993	\$ 175,993	\$ 175,993	\$ 175,993	\$ 175,993	\$ 175,993	\$ 175,993									\$ 1,407,944	
North Pressure Zone (Water Tower)							\$ 254,911	\$ 509,822	\$ 509,822	\$ 509,822	\$ 254,911						\$ -	
<b>Subtotal</b>	\$ 591,797	\$ 591,797	\$ 591,797	\$ 591,797	\$ 591,797	\$ 383,895	\$ 430,904	\$ 685,815	\$ 509,822	\$ 509,822	\$ 509,822	\$ 254,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,243,976

